







INDEPENDENCE * MISSOURI*

A GREAT AMERICAN STORY

City Communication Plan

2022 - 2026





Table of **Contents**

Communication Team Members

Key Objectives

Communications by the Numbers 12

Our Services

14

5

8

SWOT Analysis & Goals 20

Brand Guide

29

Content Calendar

Communication Team Members

Meg Lewis Communications Manager



Steve Wagner Digital Production Manager



Zach McNulty Multimedia Communications Coordinator



Madison Mead Digital Content Specialist



Melissa Mokry

Communications and Public Education Outreach Coordinator

Note from your City Communications Team

In the last five years we have seen a consistent commitment to the improvement of communications both internally with City staff, and externally with our citizens and the stakeholders that make Independence what it is. From an increased presence on social media platforms to a focus on video content, communications play a vital role in the day-to-day lives of residents, visitors and businesses in Independence.

This communication plan is intended to outlines current areas of focus within the communication team, but also goals supported by the Independence For All Strategic Plan.

Independence is the fifth largest City in the state of Missouri. With more than 120,000 residents and thousands of visitors each year there is no lack of stories to be told. In 2019, we introduced the new Independence, Missouri - A Great American Story brand. We now use this brand, voice and strategies to guide our communications efforts. But like any good story, we must adapt and evolve to meet the needs of those we serve.

To meet these changing needs we have dramatically increased the use of digital communication. Since 2017, the City's Facebook, Twitter, Instagram and Nextdoor presence has expanded to reach thousands more residents. In August 2019, the City transitioned to a digital newsletter and press release format - sharing vital information directly with residents and stakeholders in real time. These changes have had a meaningful impact. Here are just a few highlights -

- 2019 Summer Storm Residents across the City saw sustained power outages due to tree damage on power lines. City utility crews were joined by peers from across the region to restore power as quickly as possible. The City provided regular updates on social media platforms to inform residents of the progress, resources available to support them and thank yous to out-of-town crews assisting our local efforts.
- Winter Storms Snow removal and ice mitigation are some of the most essential services we provide to our residents and visitors during the winter months. We have developed update procedures to let everyone know how we are preparing for and responding to storms in our area. In 2019, we also added a digital tracking system that has assisted us in sharing where our trucks are and where they've been.
- COVID-19 In March 2020, none of us anticipated the full impact a

virus would have on the day-to-day activities in our lives. The City Communication Team immediately rallied with the City's Command Team to organize our first virtual press conference. Airing the Mayor's State of Emergency Announcement live on YouTube set the tone for the City's continued response to COVID-19. While we are still working through this situation, Communications have played a vital role in the health and safety of our citizens and visitors. This includes more than 200 "live meetings" aired on our City platforms, hundreds of social media posts and updates as health orders, vaccine opportunities and more became available.

Our commitment to the citizens, visitors and stakeholders of Independence, whether in every day communications or emergency situations is to provide a customer-centered communication and meet the following goals:

- Providing accurate, diverse, transparent, consistent, and easyto-understand information in places our residents, visitors and stakeholders can readily access and share.
- Transforming digital offerings to meet changing technology available and evolving needs of the community.
- Providing platforms and events for dynamic feedback and engagement with citizens, visitors and stakeholders.
- Continued commitment to professional, high-quality communications on all platforms.

This team is committed to these goals and the continued professional improvement needed to provide them. Our vision as a division is "To be engaged and innovative communicators, utilizing technology to re-imagine government communication to meet the needs of today." We are human, residents of this region and actively engaged in the community we serve. We are proud to work for the City of Independence and share the stories of those that live, work and play here. It truly is - A Great American Story.

Sincerely,

Your City Communications Team

Key Objectives

Inform

We are responsible for several key daily needs for residents and business owners. We must regularly inform the public about health, safety and maintenance that will impact them, their families and their customers.

Educate

Beyond the services the City provides, we have an obligation to educate the residents and business owners we serve through ongoing programs, events and outreach that will improve their daily lives.

Engage

We must be a two-way street to be successful. We must engage with all those we serve to regularly analyze our strengths and weakness to ensure the best possible customer service.

Grow

We are committed to growth and communication allows us to share the stories of this community through multiple levels from a neighborhood post to a national story. We will continue to seek out opportunities to help our community grow through our communication efforts.





Mission

To tell the many stories of Independence and engage our community while guided by the City's strategic plan.

Vision

To be engaged and innovative communicators, utilizing technology to re-imagine government communication to meet the needs of today.

Succession Planning

As we look at the future of our division, cross training staff and offering quality external training are important for the development of the Communications Division and our succession planning efforts.

Moving forward, staff members will be cross-trained to stand in for another person in each of these areas: website/graphics, meeting setup, content creation and videography. This will ensure a continuity of services if team members are unavailable, move to a different area in the City or leave for a new position.

Leadership development also is highly encouraged. Team members are also encouraged and empowered to "lead" and "own" a project. A project leader has the ability to offer direction to others on the team and take ownership and accountability of the final results.

Further, team members are encouraged to engage in creative time where they can learn new skills, test new opportunities and seek innovative answers for communications challenges or opportunities through new technology, programs or equipment.





Current Communication Trends and Best Practices

Social Media

Continued need for social media presence- Approximately 72% of Americans report they regularly use social media (Pew Research, April 2021).

Emphasis on video across all platforms - All platforms are heavily emphasizing video. YouTube has become most commonly used social media platform with 81% of Americans regularly using it, up from 73% in 2019 (Pew Research, April 2021).

News Consumption

Newsrooms continue to shrink - American newsrooms have seen a continued decline with a 26% decrease since 2008. However, employment at digital publishers is growing, up 144% since 2008 (Pew Research, July 2021).

Online audio audiences are growing - Which is challenging all communicators to creatively find new ways to meet this trend. This includes new social media platforms such as Club House and the growth of the podcast. (Pew Research, July 2021)

Empowering citizen journalists - There is a growing trend of individuals creating their own "news" channels on multiple platforms to share content. This has both positive and negative connotations.

Digital Transformation

Growth of mobile - All platforms - news, social media and websites - are being more heavily consumed on mobile platforms.

- More than 50% of the visitors to the City's website are using a mobile device.
- Additionally, we launched the IndepNow App in 2020 and Visit Independence App in 2019 encouraging residents to report concerns and visitors to engage with our community on a more mobile friendly platform.

Growth of artificial intelligence (AI) - More governmental agencies are utilizing AI to assist citizens and customers. This includes chatbots that automatically answer basic questions before moving to individual staff members to assist with more complex concerns.



Communications by the Numbers

Platform	FY 2018-2019	FY 2019-2020	FY 2020-2021
Digital Communications*	N/A	59	74
Facebook Likes/Followers**	10,378 likes	12,230 likes	15,859 followers
Twitter Followers	6,313	6,959	6,890
Instagram Followers	1,123	1,650	1,885
Nextdoor Users	16,611	21,339	23,304
YouTube Subscriptions	356	607	770

* This includes CityScene newsletters and press releases sent via the City's email messaging service

** Facebook transitioned away from Likes to Followers on Pages in 2021



Audience Breakdowns

Facebook and Instagram

Facebook Page Likes

15.4K



Instagram Followers

1.9K



YouTube

Age & Gender

Views - Jul 1, 2020 -- Jun 30, 2021





Our **Services**

Brand Oversight

The Communications Team acts as brand managers for the City of Independence. This includes overseeing proper use of the brand, brand voice, logo usage and application of the brand styling guide found later in this document.

Communications Planning

The Communications Team leads any communication planning efforts for the City. This includes the roll-out of new programs, service changes, or general communications for a department or division.

Community Engagement

The Communications team is regularly looking for in-person, virtual, and digital engagement opportunities with City departments, Boards/ Commissions and community partners.

Creative Design/Graphics

The Communications Team designs and produces collateral material for social media, print, or web presentations.

Marketing

The Communications Team leads the marketing efforts of the City of Independence. This includes the creation of event posters, social media advertising or media buys.

Media/Public Relations

Media requests and interviews are organized by the Communications Division. The Communications Manager receives approximately one inquiry a day.

Photography

The Communications Team attends events to visually document City programs, services and events.

Press Releases

The Communications Team writes and distributes press releases and media advisories to local media outlets to promote events, programs, awards and city services.

PSAs

The Communications Team is responsible for producing educational and public information videos regarding services or programs related to the City, Boards/Commissions or initiatives.

Public Meetings

The Communications Team covers and records all public meetings.

Publications

The Communications Team leads the monthly writing and design of the CityScene newsletter and bi-weekly Independence Today. It is available to help all departments with written publications such as letters, door hangings or notifications.

Videos

The Communications Team creates and maintains videos for the City and all of its departments. This includes short videos for social media and longer videos for City7, the government access channel.

Website Design

The Communications Team provides general website upkeep for the City of Independence and should be consulted when creating new pages within a department or division.

Key Stakeholders

The primary stakeholders of the City of Independence are first and foremost the citizens of this community. However, in the course of the various day-to-day business of the City a variety of stakeholders are communicated with. In an effort to better understand the many parties the City works with, each Department was asked to complete a survey highlighting the key stakeholders they work with on a regular basis.

Below we have identified a few of the common stakeholders identified between departments.

Citizens

As the fifth largest city in Missouri, Independence serves more than 120,000 citizens. Therefore every aspect of this Communication Plan will work to ensure we are providing citizens the information, education and engagement opportunities they need to be safe, secure and successful. The City will work to utilize traditional and social media platforms to provide information on a regular basis, answer questions where appropriate and continue to share the growth of this community.

Employees

There are nearly 1,100 employees working for the City of Independence. These individuals are the people who directly interact with Citizens on a day-to-day basis and therefore must play a key role in every aspect of the Communication Plan. Positive customer service interactions are important and to this end, employees will receive a copy of this Communication Plan and communication training opportunities will be added to the ongoing mix of continuing education provided. Additionally, the City leadership will continue to utilize every avenue to effectively communicate internally through emails, newsletters, meeting and recognition as appropriate.

Community Leaders

We are fortunate to live in a very engaged community. We define Community Leaders as citizens and business owners who actively engage in an effort to move the City forward. These individuals may be members of local business, civic or religious organizations and many of them also serve on City boards and commissions. We depend on these individuals to act as opinion leaders and will work to provide further opportunities to share the City's ongoing messages on a variety of topics to assist them.

Media

The members of the media play an important role in reaching our citizens, customers and business partners. A positive relationship with all outlets (print, television, radio) is vital and will continue to be a key component of all communication efforts.

Elected Officials (local and regional)

The City is fortunate to have active and engaged local elected officials and strong relationships with regional elected officials as well. This interaction has allowed us to bring the voice of our citizens to the state and national level as we seek to help shape legislation that is the most beneficial for our shared futures. Ensuring these individuals have the information they need to assist in these manners as well as a general understanding of key community goals is an important part of this Communication Plan.

Local School Districts

The City of Independence has within it four active school districts working to provide our young people the best possible education. The relationship between the City and those educating our future citizens, workforce and leaders is vital for our continued growth. Creating an open and active dialogue is important to ensure we are providing information, promoting opportunities and helping shape the future we all wish to see.

Neighboring Communities

The City of Independence shares direct borders with seven surrounding communities and is within minutes of dozens more. Regular communication and collaboration between these communities is an important part of our public safety, education and business development.

Department Directors

The Department Directors are asked to maintain a constant flow of communication with the Communications Manager and City Manager's Office as part of the proactive efforts to provide positive stories of the City's work to the public. If you have a human interest story relating to an employee or program within your division please share it in a timely manner. Department Directors should also work with their departmental liaisons to ensure any press release, social media post, publication or public collateral is approved by the Communications Manager before public dissemination. Department Directors are also the reactive content experts for their department and subsequent divisions. Should an emergency occur, Directors are vital to ensuring accurate and up-to-date information is provided to the public. Directors may also be asked to serve as spokesperson as appropriate for a media inquiry.

City Employees

City employees regularly interact with the public in-person, via the phone, and through email. They are held to the highest standard at all times and should seek to provide the best possible service. City employees should not speak to the media unless otherwise authorized. Should they receive a media inquiry they should immediately direct it the Communications Manager via phone or email, and inform their Department Director of the request. If a member of the media has a question that requires an employee's assistance, the employee should strive to respond in a prompt and efficient manner so as to meet the often tight deadline the media follow. The Communications Manager will work to communicate the deadlines in advance.

- Social media All City staff who act as an administrator on any City related Facebook Page, Twitter Account or Instagram Account must complete and sign the City's Social Media Administrator Policy found on Citynet under Administration Policies. Further, all staff should familiarize themselves with the City's Social Media Policy which outlines expectations associated with these communication platforms including Facebook, Twitter, Instagram, LinkedIn, Nextdoor and Snapchat. Additionally, all volunteers should sign the volunteer social media policy as party of their orientation.
- Letters/Newsletters/Publications All printed collateral that is distributed from the City or its departments should be reviewed and approved by the Communications team before distribution. Letters to individuals are an exception to this rule.



- Ability to think and plan strategically.
- Creativity and ingenuity
- Technical background in AV production and maintenance
- Experience and technical understanding of design print and digital design
- Efficiency
- Affable and approachable
- More than willing to provide help when needed
- Keep up on industry trends and practices
- Adapt easily to changing technology
- Maintain professional network within industries and region
- Ability to balance demands and find creative solutions to technological challenges



いエト С Z **R**





- We have a small team, serving a large physical area, with many departments, and programs, all with diverse needs
- Communication breakdown between departments and communication team makes it challenging to provide stories externally and communicate internally
- Gear and space challenges not all areas are set up to meet the needs of the City, program or group
- Cross-training is important but challenging as roles of team members are diverse and focused
- Current technological infrastructure both virtual and physical – do not meet the demands of the City. This includes meeting rooms and the City website
- Staff size poses challenges as we seek to compete in production quality with broadcast media peers





- Technology is changing helping solve some problems
- Citywide commitment to communication supports overall goals of Communications Team and Strategic Plan
- Ability to utilize free platforms to directly tell the stories to citizens and stakeholders
- Ability to collaborate as a team to resolve challenges technological or physical
- Technology allows us to directly show citizens how to complete requests and services of the City
- Opportunity to simplify communication from departments in an accessible way for the public
- Improve perception of the City both within city limits and in surrounding area
- Ability to utilize influencers to expand reach
- Ability to adapt communications to meet the demographics of the community and region





- Multimedia as a trade is expensive, meeting industry trends can be challenging within budgetary confines
- Technology lifespans are limited and equipment is heavily used
- Communications industry is constantly evolving, and the new thing is right around the corner
- Aging population with limited understanding of technology and communication platforms
- Limited free resources for audio, visual and communication needs to meet budget challenges
- Departments taking communications team and resources for granted
- Increased expectations without resources to sustain them





Improve website both from function and service access.

Communication continues to be a key area of focus within the City's Strategic Plan and one of the primary ways we communicate with citizens, businesses and visitors is the City's website. The content management system used to create the current website was developed in-house and has not aged as well as off-the-shelf options now available. In the next year (FY 2021-22) the Communications Team will work with the Tech Services division to complete a website audit and update while also replacing the content management system. This Digital Transformation will work to streamline the website in a customer focused way.

Action Steps

- 1. Issue an RFP for Digital Transformation
- 2. Select firm and begin onboarding process.
- 3. Complete website audit and begin transition to new platform.
- 4. Unveil new website.

- Long-term Website better meets needs of citizens, businesses, visitors and staff.
- 2. Short-term Improved scores on citizen satisfaction surveys.





Improve technological infrastructure to meet public engagement and meeting needs throughout city facilities.

COVID-19 has brought about a greater understanding of the impact on access to public meetings. It has also posed significant challenges to the Communications Team and Department contacts as we work to make virtual meetings a regular offering for citizens and stakeholders. In the next five years, the Communications Team will work with Tech Services and the City Manager to identify fiscally responsible steps that can be taken to meet the technological infrastructure needs that have now been outlined.

Action Steps

- 1. Complete technological infrastructure audit.
- 2. Issue RFP/RFQ to obtain firm specializing in communications technology.
- 3. Begin transition and installation in facilities by order of importance outlined in audit.

Timeline

1. Begin implementation in Spring 2022 with targeted completion in Spring 2025

- Increased access for citizens and stakeholders at meetings and to services across the City.
- 2. Improved broadcast quality for public meetings and events at city facilities.





Increase in-house production of videos and podcasts telling the stories of the region with support from community partners, school districts and regional peers.

The City has the unique opportunity to capitalize on the existing City7 government access channel and YouTube Channel while also growing followers and reach on other social media platforms through regular video content. Staff are currently in the process of working with local school districts and community partners to develop content to increase the library of information provided to the citizens of Independence. Further it is a goal to launch a regular podcast featuring programs and services of the City in FY2021-2022.

Action Steps

- 1. Create program list with regular features from community partners.
- 2. Format space in City Hall or community to support podcast broadcast.
- 3. Launch new programming.

Timeline

1. Begin implementation in Spring 2022.

- 1. Increased viewership and subscriptions to YouTube Channel and social media.
- 2. Improved relationships with community partners.
- 3. Increased information for citizens on community events, programs and benefits.





Improve library of photos and videos needed to tell stories of departments, programs, and services.

When the City launched the new brand - Independence, Missouri - A Great American Story - in 2019, a spotlight was shined on the many stories and chapters within our community. To tell the diverse stories of our community it is important to have not only a library representative of the citizens but a commitment to maintain it. The Communications Team is identifying this goal as ongoing. A library of images and video must be regularly updated to reflect the changes of our community and the citizens that live here. This library will include static portraits of individuals and facilities. Drone footage of key areas of the City. And finally, video of key venues, areas, programs and events within the City.

Action Steps

- 1. Create targeted list of venues, neighborhoods and programs to catalogue images of.
- 2. Assign targeted staff members to collect citizen portraits at events and programs.
- Utilize this catalog to better reflect the images of Independence in all seasons.

Timeline

1. Begin implementation in Summer 2022.

- More inclusive and diverse images utilized to represent City staff and citizenry.
- 2. Imagery of all areas of the community - historic neighborhoods to new developments.





Increase team training and cross training to meet changing communication industry trends and city needs.

As previously outlined in this plan, a concerted focus is being made to develop the members of the Communication Team to meet the changing challenges of the communications industry. To do this an emphasis is being made on obtaining further training, more cross training and the development of regional connections within the industry to create well-balanced team members constantly striving to improve themselves and the communications of the City.

Action Steps

 Individual team members will work with the Public Information Officer to develop a five-year career trajectory with targeted goals and training lists.

Timeline

1. Begin implementation in Spring 2022.

Definitions of Success

 Increased engagement of the Communication Team and development of future leadership within the City of Independence.





BRAND GUIDE



INDEPENDENCE, MISSOURI GRAPHIC STANDARDS GUIDE



MISSOURI*

A GREAT AMERICAN STORY

These graphic standards were developed as a method for protecting the graphic brand of Independence, Missouri. It is important to consult with and follow the enclosed guidelines to maintain the integrity of the brand. If you need any additional information or guidance, please contact:

Meg Lewis

Public Information Officer City of Independence 111 East Maple Ave. Independence, MO 64050 O - (816) 325-7086 C - (573) 289-3673 mlewis@indepmo.org

INDEPENDENCE, MISSOURI

FULL COLOR LOGO

The logo may be represented in full color using either spot color or 4 color process printing techniques.



ONE COLOR LOGO

The logo may be represented in a

single color using Black, Red PMS 302 or Blue PMS 7427 in either spot color or 4 color process printing techniques.







LOGO ON COLOR

The contrast must be sufficient when printing a color version of the logo on a photo or color background. The state can be reversed if all other elements in the logo maintain sufficient contrast and remain in color.





REVERSE LOGO

The contrast must be sufficient when reversing the logo on a photo or color background.





INDEPENDENCE, MISSOURI COLOR AND FONTS

RECOMMENDED COLOR PALETTE

The color palette provides a guide for keeping a consistent color scheme within the city's communications.

COLOR PALETTE



RECOMMENDED TYPEFACE

The following typeface family should be used on all Independence, Missouri materials.

Gotham, Family: Aa Bb Cc Dd Ee Ff Gg Hh Ii Jj Kk Ll Mm Nn Oo Pp Qq Rr Ss Tt Uu Vv Ww Xx Yy Zz 1234567890

Gotham Condensed Bold: Aa Bb Cc Dd Ee Ff Gg Hh Ii Jj Kk LI Mm Nn Oo Pp Qq Rr Ss Tt Uu Vv Ww Xx Yy Zz 1234567890

Alternate/Special:

CALDER, BOLD: AA BB CC DD EE FF GG HH II JJ KK LL MM NN OO PP QQ RR SS TT UU VV WW XX YY ZZ 1234567890

INDEPENDENCE, MISSOURI

RECOMMENDED INDEPENDENCE LOGO SPACING

No other object should be placed within the safe area around the logo as specified below.





The logo with tagline should be presented as shown.



A GREAT AMERICAN STORY

INDEPENDENCE, MISSOURI

UNACCEPTABLE LOGO USAGE



DO NOT use any unofficial colors or any combination of colors different than the official logo colors.



INDEPENDENCE MISSOURI

DO NOT delete, add or adjust any element of the logo.



DO NOT rotate or flip the logo.

Um eturehentias quiam, comnisimil inis et es etur modion pa qui asit, volore net rest, sit pos aut voluptia volorerit lam acidis cusanim si dolor mo vel inisto molupti volum invenimpor-ENCE ro cum fugit resecto magnam am atit



DO NOT try to recreate this logo. Use only the artwork provided. Elements of the font have been adjusted and should not be typeset or replaced with any other font.

DO NOT screen the logo or use the logo behind text.



DO NOT print the logo on a dark background or image without the white outside border.



DO NOT alter the logo for any other unapproved entity.



DO NOT add unofficial copy or graphics covering any part of the logo.



DO NOT change the proportions of the logo.

INDEPENDENCE, MISSOURI EXTENSIONS

Independence, Missouri Extensions

Each department should be placed between the stars in place of "Missouri" using Gotham Bold in PMS 302 Blue or Black when color is not available.



* PUBLIC WORKS *

* PUBLIC WORKS *

* PUBLIC WORKS *

INDEPENDENCE, MISSOURI FILE SPECIFICATIONS

COLORS

Production of artwork by different techniques may require the use of different color matching systems.

For the most consistent use of corporate colors the recommended breakdowns are as follows:

FILE USAGE

Use of digital artwork in different applications requires the use of different digital file formats.

To ensure the best quality reproduction, the following file format uses are suggested:

PRINTING Pantone[®] (PMS)

Dark Blue	PMS 302
Red	PMS 7427
Yellow	PMS 130
Green	PMS 364
Dark Green	PMS 357
Soft Blue	PMS 5405

4-Color Process (CMYK)

 Dark Blue
 C-100/M-48/Y-12/K-58

 Red
 C-8/M-100/Y-70/K-33

 Yellow
 C-0/M-32/Y-100/K-0

 Green
 C-71/M-4/Y-100/K-45

 Dark Green
 C-92/M-18/Y-94/K-61

 Soft Blue
 C-68/M-35/Y-17/K-40

RGB

Dark Blue	R-0/G-59/B-92
Red	R-151/G-27/B-47
Yellow	R-242/G-169/B-0
Green	R-74/G-119/B-41
Dark Green	R-33/G-87/B-50
Soft Blue	R-79/G-117/B-139

ON-SCREEN Web-Safe (HEX)

Dark Blue	003B5C
Red	971B2F
Yellow	F2A900
Green	4A7729
Dark Green	215732
Soft Blue	4F758B

WORD

.EPS .BMP .JPG .GIF .TIF

POWER POINT

.PNG .BMP .JPG .GIF .TIF

WEB (HTML)

JPG .GIF

JIP .

INDESIGN

.EPS

Powerpoint Usage

As many of our PowerPoints are utilized for public meetings, they must meet the following guidelines:

All PowerPoint presentations must be set with the slides sized for "On-Screen Show (16:9)" for the entire slide show. Using any different size or aspect ratio may distort graphics or text boxes when televised.

Backgrounds

- PowerPoints created by City departments or staff should use the approved branded visuals. Contact the Communications Manager for a department specific version.
- Color is interpreted by a television differently than by a computer. Slides should use the approved colors within the brand and avoid neon or light colors on the white background.
- Alternate blue slides are available within branding guidelines.
- Do not use hot pink, hot green, hot yellow, or any other neon color. These colors take on a glowing appearance when the PowerPoint is displayed on television.

Fonts

- Use plain fonts without frills, and fonts that have a thicker line, such as Arial or Tahoma.
- Do not use a script font of any kind.
- The smallest font size should be 24 point.

Spacing

- A slide that is full of text is difficult to read. Allow ample space between lines.
- Use one-line bullet points; if bullet points require more than one line, limit to three bullet points on a slide.
- Outline form is easiest for the audience to follow while you verbally explain it.

Charts & Line Graphs

- Graphics must be at least 3 points thick.
- If using a pie chart or multiple colors, ensure colors are different enough from one another that someone unfamiliar with the project can identify the different categories. These graphics should be legible from the dais. If they are not legible when printed they should not be included in the PowerPoint.

Page Size

- Do not use the outer 10% of the screen. On your computer screen this is about a half inch to an inch from the inside edge of your slide. By activating "Display grid on screen" when preparing the presentation, you can see the grid boxes.
- Do not allow text or artwork to appear in any of the grid boxes around the perimeter of each slide. How to activate: From the PowerPoint tool bar select "View" and check the box to "View Gridlines."

Email Format

- Email, internal and external, should be considered a public document under the Missouri Sunshine Law with few exceptions. All email should be professional, courteous and effective.
- Emails should never use a background and only use images when appropriate.
- Employee Outlook contact cards should not use an image other than an official City head shot.
 Required email format
- Emails should be in Arial or Calibri, 11 pt fonts. Colors should be black for initial email and navy for follow-up emails (Outlook default colors).
- Email signatures should appear in the following format with the name in 14 point Arial font, and the title/contact info in Arial 11 pt font. It should look as follows and include an appropriate logo version for your department division:







JANUARY

New Year's Day	January 1
Martin Luther King Jr. Day and Annual Celebration	Third Monday of January
FEBRUARY	
Black History Month	February
Mayor's State of the City	February
City Manager's State of the City	February
heART to heART	Mid January through February
Bess Truman's Birthday	February 13
President's Day	Third Monday of February
Berkely Springs Water Tasting	End of February

MARCH

Women's History Month	March
Severe Weather Preparedness Week	March
International Women's Day	March 8
City Chartered	March 8, 1849
City Founded	March 29, 1827

Council Elections	Every Two Years
Public Health Week	First Full Week of Month
World Health Day	April 7
Historic Homes Open for Season	April 1
President Truman Inaugurated	April 12, 1945
Household Hazardous Waste Event	April
Volunteer Appreciation Breakfast	April
Uptown Garden Faire	April



Asian American Pacific Islander Month	May
National Preservation Month	May
National Building Safety Month	May
Government Employee Appreciation Week	May
Drinking Water Week	May
Truman Trot 5K	May
Paranormal Day	May 3
National Teacher Day	May 4
Truman Day	May 8

City Budget Presented	May
Peace Officers Memorial Day	May 15
Truman Award	May
National Nurses Week	May
National EMS Week	May
Public Works Week	May
World Bee Day	May 20
Adventure Oasis Opens	Saturday before Memorial Day
Memorial Day	Last Monday of May

Pride Month	June
Strawberry Festival	June
International Women in Engineering Day	June
World Food Safety Day	June 7
Juneteenth	June 19
NFTM Family Fun Day	June
Fireworks Safety	Last Two Weeks of June
City Budget Approved	June

JULY

Parks and Rec Month	July
4th of July	July 4
American Solar Challenge	July
Bingham Craft Fair	July
International Day of Friendship	July 30

August 8
August 10
August
August
August 12
August 13
August 16
Third Monday in August
August

SEPTEMBER

National Preparedness Month	September	
National Senior Center Month	September	
SantaCaliGon	Labor Day Weekend	
Hummingbird Festival	September	
Little Princess Ball	September	
Wine Fest	September	
Paxton Block Award	September	
Hispanic Heritage Month	September 15-October 15	

OCTOBER Mental Health Month October Touch-A-Truck October **Enchanted Forest** October Toddler Town Begins October Public Power Week October Fire Prevention Month October World Mental Health Day October 10 Imagine a Day Without Water October 21 National First Responders Day October 28

Native American Heritage Month	November
Mayor's Prayer Breakfast	November/December
Best Little Arts & Crafts Show	November
Veteran's Day	November
Thanksgiving	November
DECEMBER	
Mayor's Tree Lighting & Concert	December
Winter Solstice Hike	December
Senior Christmas Celebration	First Friday of December
Christmas	December 25



Contact Us

Staff Member	Phone Number	Email
Meg Lewis, Communications Manager	816-325-7086	mlewis@indepmo.org
Steve Wagner, Digital Production Manager	816-325-7178	swagner@indepmo.org
Zach McNulty, Multimedia Communications Coordinator	816-325-7114	zmcnulty@indepmo.org
Madison Mead, Digital Content Specialist	816-325-7990	mmead@indepmo.org
Melissa Mokry, Communications and Public Education Outreach Coordinator	816-830-9996	mmokry@indepmo.org